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A note from Founder and Executive Director, Azure Davis

This past year has been the most productive and successful for Ruff Start Rescue thus far. Our incredible community of volunteers and fosters have allowed us to save more animals, expand our outreach services, and educate many children and families about animal welfare issues than any year prior. Our small but mighty group has grown into one of the largest animal rescues in Minnesota. We are thrilled to look back and see the incredible progress and achievements we have made in 2016. This report is not only designed to showcase what we have been doing all year, but also to gauge how we can continue to grow and find additional programs and services that can benefit the community in 2017 and beyond.

The ability to further our mission and expand capacity to such lengths just wouldn’t have been possible without our amazing volunteers and fosters. I just cannot say enough about how this wonderful team has helped to move mountains and rescue animals from sometimes very difficult situations. These individuals provide the highest quality care and loving home environments that our animals so desperately need and deserve. Along with the unbelievable efforts of our volunteers and fosters, we also have the assistance of our veterinary and adoption partners that give so much of their time, resources, and expertise to ensure our animals are healthy and happy in forever loving homes.

I would also like to mention our amazing staff and board of directors who put so much effort into moving us forward and implementing changes. Your hard work is greatly appreciated. Finally, to the outstanding supporters who believe in our mission and vision. Those who have given us much needed supplies and monetary contributions to not only sustain, but strengthen our programs truly warms every part of my heart. With a committed and passionate group supporting this cause, we are able to offer such a safe and nurturing place for animals in need. I am so humbled by all of the successes we have seen in 2016 and look forward to continued growth, new programming, and expanded community outreach in 2017.

On behalf of all of us at Ruff Start Rescue, we are incredibly grateful for all of you. Thank you for making 2016 so impactful. Together we will continue to ensure every animal has a loving home!

Warmest Regards,
BOARD OF DIRECTORS

Azure Davis, President
Julie Lessard, Non-Voting Member
Heidi Ennenga, Director
Chris McCullough, Legal Counsel
Lisa Kertz, Secretary
Holly Grover, Public Relations

John Check, Finance
Denise Holmquist, Treasurer
Diana Krueger, Director
Lindsey Johnston, Human Resources (Term ended FY ’16)
Melissa Maranda, Human Resources (Term ended FY ’16)
Jackie Mabin, Secretary (Term ended FY ’16)

LEADERSHIP POSITIONS

Azure Davis, Founder and Executive Director
Julie Lessard, Director of Programs
Jenna Trisko, Development Director
Lori Johnson, Vetting Manager
Megan Youngs, Senior Vetting Consultant
Holly DeYonge, Volunteer Manager

Amanda Bergstraser, Community Events Specialist
Lindsay Funkhouser, Foster/Placement Manager
Lexi Ruhland, Intake Manager
Emily Behrens, Education Committee Lead
Katie Snyder, Administrative Assistant
MISSION STATEMENT

Ruff Start Rescue is dedicated to saving the lives of at-risk animals. We also collaborate, communicate, and educate about the importance of animal rescue and welfare.

VISION STATEMENT

We strive for a world where every companion animal has a safe and loving forever home.

BELIEFS / VALUES

Ruff Start Rescue provides refuge to animals in need through a volunteer foster home-based model. We rescue stray, neglected, abandoned, and surrendered dogs, cats and small critters such as ferrets, guinea pigs, rabbits, and more. We are proud of the work we do to supply these animals with loving forever homes. All animals in our care receive routine and advanced veterinary services prior to adoption including spaying and neutering. Finally, we operate as a no-kill animal welfare organization and only consider euthanasia when dealing with extreme medical or behavioral issues. All behavioral euthanasia cases are evaluated by key members of the Ruff Start Rescue leadership team as well as an experienced animal behaviorist. Medically based euthanasia is assessed by a licensed veterinarian. With this said, we are committed to the health and well-being of all animals in our care and utilize every available resource to continue to work with special needs animals to ensure successful placement in a forever home.

ORGANIZATION HISTORY / AREA SERVED

Ruff Start Rescue was founded in 2010 by Executive Director, Azure Davis. Our office is located in Princeton, MN and serves all of the Minnesota community. Rescued animals are cared for in volunteer foster homes while awaiting adoption. It is important to note that although our focus is to provide refuge to animals in need through a foster care model we do have a few cats that may be housed in one of our partner adoption centers for a brief time. These adoption centers ensure additional exposure for these cats, and no cat is housed at a center longer than three weeks. If the cat is stressed or ill during their time at a center, the cat is transferred back to the foster home. The average length of time from arrival at the center to adoption for these cats is one week.
A huge part of our mission is to rescue at-risk animals. We strive to find loving foster homes that can care for these rescued animals until a loving forever home is found. We have seen a 20-30% growth in the number of animals we have been able to care for each year from the year prior. The following graphs and charts highlight our animal intake and outcome measures for 2016. We acquire animals from a variety of situations including owner surrenders, impounds, and shelter transfers. We do provide rescue to at-risk animals that are out of state. Ruff Start Rescue typically does not take any cats, adult Labradors or Pit Bulls from out of state as the need for placement of these types of animals in Minnesota is substantial. We also do provide refuge to animals that have either been found as strays or were surrendered in neighboring Native American reservations. Along with these efforts the majority of our animal intake is through local means. We are grateful to serve as an animal welfare resource to the Minnesota community. So many amazing animals have been saved that may otherwise be faced with uncertain fates.

Each animal that comes into our care is provided with routine vaccinations, is spayed/neutered, is microchipped, is given internal and external parasite preventatives, and is tested for common blood borne pathogens such as heartworm and feline leukemia. Advanced veterinary care is provided to any animal that requires such services. These services may include but are not limited to: antibiotic treatment, allergy testing and monitoring, dentals with extractions, eye enucleations, orthopedic surgeries including amputations, treatment for fungal infections such as ringworm, heartworm treatment and more. We are fortunate to partner with several high quality vet clinics that provide discounted services for our special rescue animals. Veterinary costs for animals that need routine care can range from $150-$400 depending on the age of the animal and species. Advanced veterinary services can vary from a few hundred dollars to several thousand for a single animal.

We are grateful to have 300 active volunteer foster families that open their homes and hearts to animals in need. These amazing volunteers not only provide daily care to these animals but also take them to veterinary appointments, attend adoption events and share pictures and stories of the animals with the public in hopes of finding wonderful forever homes for these animals. Foster families also work with adopters to answer questions and help manage or modify behavioral issues that may arise in the animals’ new homes.
ANIMAL INTAKE BY SPECIES

<table>
<thead>
<tr>
<th>Species</th>
<th>Number</th>
</tr>
</thead>
<tbody>
<tr>
<td>Dog</td>
<td>1,233</td>
</tr>
<tr>
<td>Cat</td>
<td>320</td>
</tr>
<tr>
<td>Guinea Pig</td>
<td>25</td>
</tr>
<tr>
<td>Rabbit</td>
<td>13</td>
</tr>
<tr>
<td>Ferret</td>
<td>6</td>
</tr>
<tr>
<td>Rat</td>
<td>2</td>
</tr>
<tr>
<td>Bird</td>
<td>1</td>
</tr>
<tr>
<td>Hedgehog</td>
<td>1</td>
</tr>
<tr>
<td>Total:</td>
<td>1,601 animals</td>
</tr>
</tbody>
</table>

ADOPTIONS BY SPECIES

<table>
<thead>
<tr>
<th>Species</th>
<th>Number Adopted</th>
</tr>
</thead>
<tbody>
<tr>
<td>Dog</td>
<td>1,189</td>
</tr>
<tr>
<td>Cat</td>
<td>292</td>
</tr>
<tr>
<td>Guinea Pig</td>
<td>19</td>
</tr>
<tr>
<td>Rabbit</td>
<td>8</td>
</tr>
<tr>
<td>Ferret</td>
<td>4</td>
</tr>
<tr>
<td>Rat</td>
<td>2</td>
</tr>
<tr>
<td>Bird</td>
<td>1</td>
</tr>
<tr>
<td>Hedgehog</td>
<td>1</td>
</tr>
<tr>
<td>Total:</td>
<td>1,516 animals</td>
</tr>
</tbody>
</table>

ANIMAL INTAKE BY REASON

- Owner Surrender - 27%
- Out of State Impound - 24%
- Transfer from Partner Animal Welfare Agency - 18%
- In State Impound - 15%
- Stray - 9%
- Born in Rescue - 7%

IN STATE VS. OUT OF STATE ANIMAL INTAKE

- In State - 59%
- Out of State - 41%
ANIMAL OUTCOMES SINCE ORGANIZATION INCEPTION

<table>
<thead>
<tr>
<th>Year</th>
<th>Live Outcomes</th>
<th>Passed away from Medical</th>
<th>Euthanized for Behavioral</th>
</tr>
</thead>
<tbody>
<tr>
<td>2010</td>
<td>99.10%</td>
<td></td>
<td>0.90%</td>
</tr>
<tr>
<td>2011</td>
<td>99.50%</td>
<td></td>
<td>0.50%</td>
</tr>
<tr>
<td>2012</td>
<td>98.10%</td>
<td>1.50%</td>
<td>0.40%</td>
</tr>
<tr>
<td>2013</td>
<td>97.80%</td>
<td>1.80%</td>
<td>0.40%</td>
</tr>
<tr>
<td>2014</td>
<td>99.10%</td>
<td>0.50%</td>
<td>0.40%</td>
</tr>
<tr>
<td>2015</td>
<td>98.70%</td>
<td>1.00%</td>
<td>0.30%</td>
</tr>
<tr>
<td>2016</td>
<td>98.00%</td>
<td>1.40%</td>
<td>0.60%</td>
</tr>
</tbody>
</table>

RESERVATION EFFORTS

Ruff Start Rescue works closely with the Native American reservations to provide refuge to stray, abandoned, and surrendered dogs that need placement outside of the reservations. We regularly work with rescues in South Dakota and northern Minnesota to transport dogs into our care. These dogs often are malnourished, suffer from mange and other skin infections, require socialization, and may also suffer from heartworm or tick-borne illnesses along with other injuries or diseases. One of our partner organizations, LightShine Canine estimates that 2,000-2,500 dogs are free roaming on Pine Ridge reservation alone. These dogs often adapt quickly to a home environment and are certainly some of the most loving and grateful dogs we have the pleasure of caring for. In 2016, we cared for 138 dogs from nearby reservations.
DOG TRAINING PROGRAM

In 2015, Ruff Start Rescue received a generous grant to help modify problem behaviors in rescue dogs and successfully place these animals in adoptive homes. Both group classes and individual sessions are available to fosters and some new adopters who have foster dogs that could benefit from specialized training. The dogs and their foster or adoptive families work closely with one of our certified instructors to modify and/or manage troublesome behaviors. We work with two trainers that have extensive experience in the field and promote positive training methods. Group classes focus on a variety of topics such as shy, stressed, or reactive dogs, puppy bonding, dog introductions, body language, basic obedience and more. Classes are held in Maple Grove, St. Paul, and Princeton. Our amazing trainers also conduct phone and in-house consultations with our foster families to target specific behavioral issues. This program has been a tremendous asset to improving the relationship between foster families and the dog and ensuring that problem behaviors are being appropriately managed or corrected prior to going into a forever home. This training program also provides assistance for some adoptive families to help transition dogs from their foster homes to adoptive homes and to ensure the new families continues to promote the skills the dogs learned while in foster care. We are fortunate to be able to provide this training resource to adoptive families as a means to provide tools to the new family and diminish the likelihood of the animal being returned to the rescue.

PRISON PROGRAM

In 2014, Ruff Start Rescue embarked on a new adventure to help dogs and humans alike. We formed a partnership with Moose Lake Correctional Facility in which dogs are housed in the prison and paired with inmates who oversee their care and training. One of our certified dog trainers provides group training classes for the inmates and the dogs. While in the program, inmates teach the dogs basic commands and behaviors such as kennel and leash training, sit, stay, wait, down and come. Each week, the inmates are required to write a report on the dog’s progress and what behaviors were addressed that week. This program ensures that the dogs learn valuable skills that enhance their chances of adoption and the inmates learn training and animal husbandry skills. Dogs are selected for the program based on strict criteria including age and weight restrictions. The dogs must also be comfortable around other dogs and people and be fully vetted prior to entering the program.

Thirty-eight animals have gone through the program since 2014 with seventeen of these dogs participating in 2016.
HAPPY ENDINGS

“A year ago today Miss Olive (aka Olive Ole) joined our family. She has brought nothing but love and joy...” - Heydi M.

“Adopting Minnie was one of the best things we’ve done since moving to MN and we’re so lucky to have found Ruff Start to help! We were told exactly what we needed to do every step of the way and it moved so quickly. From the moment we met Minnie, we knew she was the perfect mix of playful, loving, and sassy. She never fails to keep us entertained and she can’t stand not being in the same room as us—which we don’t mind at all! She was the best addition to our little life and this past year with her has flown by, with many snuggles and games of fetch along the way. A huge thank you to Ruff Start and Minnie’s foster family for all the support and love they showed!” - Emily G.

“Here’s the latest pic of Zelda! She’s really coming into her own this last year, and especially these last few months. She has helped me tremendously work through lingering issues from the war. I couldn’t ask for a better dog and best friend!” - Tristan W.

“We couldn’t imagine life without Dritzz (fka Riley). We love his slobbery kisses, his nose digging/smelling into every plastic bag that enters the house, his nightly bed-hogging/pillow stealing and his ritual of jumping onto the bed every day after we get home from work for his “mom/dad, I missed you, now give me my “your-home-now” belly rub”. He is quite the character; we love this scruffy weirdo to pieces.” - Sara C.

“It’s the adoptaversary of Huey today and I just wanted to thank everyone, especially foster extraordinaire Rachel Vrchota Hammes for bringing us together. This little bone brings joy to my life every day.” - James W.

“Since guinea pigs are naturally prey animals, they often hide their illnesses and do not show signs of pain. Despite Charlie Brown’s medical issues, he was still happy to see people and loved to get attention. We are so grateful to Ruff Start Rescue for providing the health care he needed and allowing us to be a part of his journey to wellness.” - John & Holly C.
EDUCATION PROGRAM

The mission of the education program is to help children and families become responsible, compassionate and empathetic pet owners by educating them on pet care, adoption and safety.

We hope to encourage pet adoption versus seeking out animals through pet shops. Additionally, by educating the next generation on the importance of spaying & neutering we may be able to see the impact 10-20 years from now with less homeless pets. We present to boy and girl scout troops, preschool through middle school classes, daycares and more. Through this program we have reached approximately 3,000 children since 2013!

In 2016, we also launched our Junior Volunteer Days initiative which is designed to encourage children and their families to volunteer to make various arts and crafts for the animals in our care. These events also serve as an opportunity to educate and discuss various animal welfare topics.

The education program committee presented to 744 children through 16 presentations in 2016!

COMMUNITY SPAY/NEUTER INITIATIVE

Beginning in 2014, through a collaboration with MNSNAP, Ruff Start was able to offer a discounted spay/neuter project for community owned cats in the cities of Princeton and Milaca. Families with limited means were the focus of this project. After its initial success, additional funding was sought out to support a more comprehensive spay/neuter effort. The demand for this program has been tremendous and we wanted to find ways to better meet the needs of the community. Since this program’s inception, we have expanded the geographic focus to include the four counties of Kanabec, Isanti, Mille Lacs, and Sherburne. Additionally, we have included feral/barn cats and have been able to waive all sterilization fees for participants. In 2016 we covered sterilization fees for 175 community owned cats and feral/barn cats. Since 2014, we have partially or fully subsidized surgeries for 689 community cats and 100 dogs. We continue to strive to find funding to sustain this program indefinitely.
**VOLUNTEER – FOSTER PROGRAM**

*Program Vision Statement:* We strive to create a program that empowers volunteers to utilize their knowledge and skills to better serve the Ruff Start Rescue mission and create a community of collaboration and camaraderie.

Ruff Start Rescue is so fortunate to have a dedicated team of foster families and volunteers who give so much of their time, resources and expertise to help the organization grow and save more lives. We are incredibly grateful for this outstanding team and we want to remain committed to ensuring a positive and worthwhile experience for everyone. In early 2016, Ruff Start Rescue teamed up with HandsOn Twin Cities and the Minnesota Association for Volunteer Administration to undergo a strategic training and certification process called Service Enterprise Initiative. This certification focuses on 10 main characteristics. The characteristics that make up this evaluation include: planning and development; effective training; leadership support; tracking and evaluation; outreach; funding; resource allocation; partnering to extend reach; technology and communications; and onboarding and supervision.

Our leadership team has attended 16+ hours of training and spent many months either modifying existing or developing new policies/procedures, seeking out additional training tools, and creating ideas to continue to improve the volunteer program. This certification process ensures that volunteerism will remain deeply rooted in every aspect of the organization’s operations both now and into the future. In 2017, we will undergo the final leg of the certification process to officially become a Service Enterprise Initiative organization. The certification will be awarded through “Points of Light” which is a national organization that serves as a leader in volunteer engagement and development. If granted certification, we will be the first animal welfare organization in Minnesota to receive this distinction.

In 2016, we received 389 volunteer applications with an average of 32 applications per month. We also received 693 foster applications, averaging 58 applications a month. We have approximately 600 active volunteers and fosters! One of our goals for 2017 will be to better track hours and activities for volunteers and foster families.
“I have been a member of Ruff Start Rescue exactly one year this month and I couldn’t be any prouder to be part of something so inspiring and rewarding! Volunteering has filled my life with a purpose that I needed after my mother’s death when she told me to follow my heart and help animals in need. Volunteering with a rescue is exciting, heartbreaking but ultimately it has been the best decision I’ve ever made!!” - Diane G.

“9 foster dogs have entered my home and heart since I became a foster with Ruff Start Rescue. It’s not only life changing for those dogs but for my husband and I too.” - Kelly E.

“I love volunteering with Ruff Start Rescue! I currently volunteer as a Donation Recorder and I love how I get to see how many great people there are in the world who care about animals as much as we do. I feel very much appreciated in this organization”. - Amy G.

“I foster because it is rewarding and life changing. It has taught my kids the true meaning of unconditional love.” - Christina H.

“My initial involvement began as a way to thank Ruff Start for matching me with my dog. Now volunteering with Ruff Start has become a part of my daily life and I feel like I fully joined the community! - Meghan R.

“Fostering for Ruff Start has been one of the most rewarding experiences for me! Volunteering as a foster has taught me valuable life lessons, and has given me the tools to help express my interest in helping animals in need. Before Ruff Start, I was always an animal advocate, but never knew how to act upon my desire for helping the dogs and cats in need. Fostering has been such a wonderful outlet for me to show my compassion for all animals. I’m proud to be involved with such an amazing group!” - Skye T.
SPECIAL EVENTS, FUNDRAISERS, & MORE

The Ruff Start Rescue team is always excited to get out into the community and share our mission, raise awareness, and offer resources. With many of our events we are honored to collaborate with area businesses, non-profits, and passionate individuals who share our commitment to animal welfare issues. A breakdown of our special events, major fundraisers, and adoption events are provided below.

<table>
<thead>
<tr>
<th>Event Type</th>
<th>Number Participated In</th>
</tr>
</thead>
<tbody>
<tr>
<td>Adoption Events</td>
<td>90</td>
</tr>
<tr>
<td>Special Events (e.g. Expos, Community Activities)</td>
<td>31</td>
</tr>
<tr>
<td>Major Fundraisers (More Detail Below)</td>
<td>6</td>
</tr>
</tbody>
</table>

ELK RIVER SHIVER

Ruff Start Rescue has participated in the Elk River Chamber of Commerce’s Shiver event that is held at Lake Orono in mid-February of each year. Participants raise pledges that support Ruff Start. On the big day volunteers come to Lake Orono and jump into the freezing cold lake in support of their favorite cause. 2016 marked our 4th year of participation in this super fun event. We had 15 jumpers and raised $7,510 for our animal loving programs.

WELLNESS CLINIC

One of our largest community outreach efforts is our annual Wellness Clinic. Through a partnership with Northwoods Animal Hospital, 2016 marked the 5th year we have held this clinic. During this event, we provide low-cost microchipping, vaccinations such as rabies, distemper and bordatella, and nail trims. Common pathogen testing is also offered which includes heartworm, tick-borne illnesses, and feline leukemia. Any members of the community regardless of income status can bring their dogs and cats to the clinic for services. Our 5th Annual Wellness Clinic served 313 dogs and 37 cats during the 6 hour clinic. The net profit for the 5th Annual Wellness Clinic was $9,315.99.

<table>
<thead>
<tr>
<th>Service Provided</th>
<th>Quantity Administered</th>
</tr>
</thead>
<tbody>
<tr>
<td>Heartworm Test</td>
<td>57</td>
</tr>
<tr>
<td>4DX (test for 3 tick-borne diseases &amp; heartworm)</td>
<td>94</td>
</tr>
<tr>
<td>Rabies</td>
<td>240</td>
</tr>
<tr>
<td>Nail Trims</td>
<td>83</td>
</tr>
<tr>
<td>Microchips</td>
<td>47</td>
</tr>
<tr>
<td>Dog Distemper</td>
<td>201</td>
</tr>
<tr>
<td>Lyme Vaccine</td>
<td>89</td>
</tr>
<tr>
<td>Bordatella Vaccine</td>
<td>90</td>
</tr>
<tr>
<td>PRC Vaccine for Cats</td>
<td>28</td>
</tr>
<tr>
<td>Feline Leukemia Vaccine</td>
<td>13</td>
</tr>
</tbody>
</table>
2017 CALENDAR
Each year a unique calendar is created filled with Ruff Start Rescue alumni. Area businesses place ads in the calendar which offsets the printing cost of the calendar. Then past adopters can enter their Ruff Start Rescue pet pictures into a voting competition. The top 14 pictures with the most votes through our main Facebook page will be highlighted in the calendar. The overall design and layout of the calendar is created by one of our exceptional volunteers. The calendar serves as a full Ruff Start Rescue community effort in that many of our supporters, adopters, and volunteers come together to make this fundraiser successful. The net proceeds for the calendar were $3,534.37.

STRUT YOUR MUTT
An amazing organization that has served as a mentor and partner to Ruff Start Rescue is Best Friends Animal Society, located in Kanab, Utah. Each year, Best Friends holds a series of fundraising events across the country called Strut Your Mutt. For the past 3 years, Best Friends has brought Strut Your Mutt to Minnesota. Best Friends Network Partners which include Ruff Start are able to attend a this walking event to raise money for participating rescues. It is an exciting and fun-filled day that encourages the community to come out and walk in support of their favorite local rescue. This year we had over 30 walkers join us to support Ruff Start Rescue and we raised $4,565.20!!!
GIVE TO THE MAX DAY
Give to the Max Day is a one-day online fundraising extravaganza hosted by GiveMN. This amazing event encourages the Minnesota community to give to their favorite charities. Give to the Max Day 2016, was held on November 17th, and Ruff Start Rescue set a hefty $50,000 fundraising goal. We felt it was important to not only make a presence online that day but to also host an on-site event to bring awareness to our cause. In collaboration with one of our out-of-state rescue partners, Villalobos Rescue Center, and venue host, Stanley’s Northeast Bar Room, we launched “Rally for the Animals”. This event included a meet and greet opportunity with two of the stars from the hit show, “Pit Bulls and Parolees”, food and drink specials, and a raffle to win fun prizes. The “Rally for the Animals” event raised $6,854.81 and our online donations for the day including matching contributions raised an additional $45,458.66 for a grand total of $52,313.47!! It was a spectacular day and we are so grateful to our partner organizations, incredible volunteers, and the outstanding supporters who helped us reach our goal.

6th ANNUAL ONLINE AUCTION
Arguably one of the most exciting events we hold is our annual online auction. The event contains all kinds of baskets, gift cards, specialty items, resort stays and more that appeal to a wide audience of shoppers. The event takes places the first week in December which is a perfect opportunity for supporters to shop for holiday gifts. This year was by far our largest auction with nearly 400 items to bid on. It was our most successful auction to date thanks to the amazing businesses and individuals who donated to the event, the volunteers who helped with the auction, and to the supporters who bid on all the goodies. We are beyond grateful for the love and energy that went into this great event! Our net profit for the online auction was $15,032.50.
NEW FACILITY UPDATE

In July 2016, Ruff Start Rescue embarked on a brand new venture. We have been working out of a tiny 1,000 square foot office for several years and have long since outgrown the space. To better accommodate our continued growth and to provide an opportunity to expand our programming and offer new services we felt it was time for a change. A new 5,400 square foot facility was purchased in the Princeton area that will soon be our new home. The building’s layout was not conducive to our needs and an extensive renovation would need to be done before we could be fully operational. A social media campaign was created to raise funds for the renovation project. With the incredibly generous support of the community and funding agencies we raised $60,826 to assist with the $150,000 budget. We requested the help of a local architect, contractors and many dedicated volunteers to move the project forward and assist in keeping expenses to a minimum. We anticipate the facility to be completed sometime in summer 2017. The new facility will allow us to provide new programs along with expanding existing services.

The facility will offer:

- Additional room for storing foster animal supplies
- A grooming/bathing station
- Isolation and communal housing spaces for cats
- A catio for the communal cats to enjoy the outdoors in a safe and secure environment
- Exam rooms to evaluate and care for rescued animals
- Dog training for fosters, adopters and the general public
- Office space and educational opportunities such as workshops, seminars, and field trips for children
- A children’s Reading to Cats program to enhance children’s confidence in reading
- Fun courses like Yoga with Cats and arts and crafts activities to support the animals

It is important to note that the new facility will not house dogs as we believe in sustaining our foster program. We know a home environment is ideal and allows animals to thrive. The new temporary cat housing areas will ensure that we can save more cats during times when foster homes are not available.
ASSETS
Current Assets............................................ $333,310
Fixed Assets ............................................. $289,301
Other Assets ............................................ $2,445
Total Assets ..................................................$625,056

LIABILITIES
Current Liabilities............................................ $5,480

EQUITY
Unrestricted Assets ...........................................$437,658
Net Income .................................................... $181,918
Total Equity ...................................................$619,576

TOTAL LIABILITIES & EQUITY ......$625,056

INCOME
Direct Public Support ................................. $232,315
Fundraisers and Events .............................. $57,874
Programs .................................................. $325,283
Investments ............................................. $211
Total Income .............................................. $615,683

EXPENSE
Fundraising Expense ................................ $16,313
Operations ............................................... $20,930
Programs ................................................ $396,522
Total Expense ........................................ $433,765

NET ORDINARY INCOME ................. $181,918

*Please note that the financial information is based on the 2015 Form 990 as the 2016 Form 990 was not yet complete at the time this document was prepared.

We are proud to meet the standards of the Charities Review Council that promotes non-profit accountability and best practices in public disclosure, financial activity, governance, and fundraising.
FUTURE GOALS FOR THE RESCUE

- Increase community outreach efforts to offer more resources for families to care for their pets
- Expand animal welfare education program to reach more children each year
- Provide wildlife rehabilitation training to volunteers and the public
- Increase our animal care program to save and place more animals annually
- Continue to improve the volunteer and foster programs to expand organizational capacity and promote meaningful volunteer experiences.

To help Ruff Start Rescue increase capacity and move our mission forward we encourage you to Volunteer your time, Foster our special animals, Adopt a new furry family member, and Donate to our cause.

CONTACT INFORMATION

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